

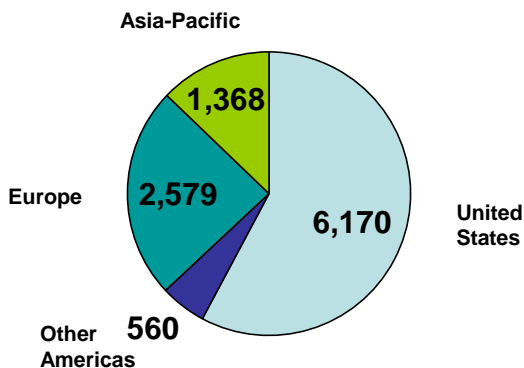


### Description

- \$10 billion manufacturer and marketer of medical devices and supplies, diagnostic imaging agents, pharmaceuticals and other healthcare products.
- Products serve healthcare needs in the operating room and other hospital settings, long-term care and other alternate care facilities, doctors' offices and in the home.
- Products sold in more than 140 countries; 42% of sales outside the United States.
- The key products in our three business segments are:
  - **Medical Devices:** Endomechanical instruments, soft tissue repair products, energy devices, oximetry and monitoring, airway and ventilation, vascular devices and other medical device products.
  - **Pharmaceuticals:** Specialty pharmaceuticals, active pharmaceutical ingredients, specialty chemicals, radiopharmaceuticals and contrast products.
  - **Medical Supplies:** Nursing care products, medical surgical products, SharpSafety and OEM products.
- **Portfolio of well-known brand names:** Autosuture, Kendall, Mallinckrodt, Nellcor, Puritan Bennett, Syneture, Valleylab.

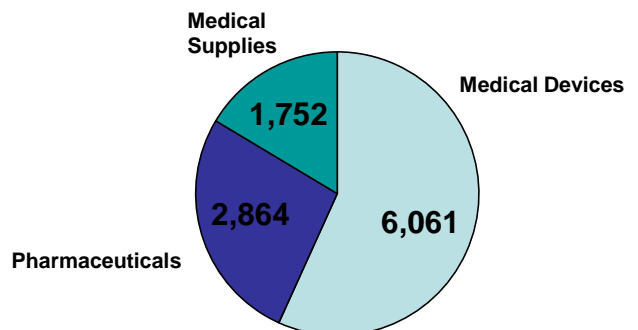
### 2009 Sales by Geographic Area

\$ Millions



### 2009 Sales by Business Segment

\$ Millions





### **Mission**

Create and deliver innovative healthcare solutions, developed in ethical collaboration with medical professionals, which enhance the quality of life for patients and improve outcomes for our customers and our shareholders

### **Growth Opportunities**

- Favorable demographics suggest strong growth in healthcare spending
- Recent acquisitions and strategy to acquire innovative products / technology
- Leverage incremental investments in sales and marketing
- R&D spending has more than doubled in the last five years
- Exciting new products launching in 2010 and beyond
- Geographic reach accelerates delivery of new products around the world
- Strong balance sheet and cash flow generate funds for business development, technology licensing and acquisitions

### **Fast Facts**

- 42,000 employees in more than 60 countries
- 58 manufacturing facilities in 16 countries
- Pioneered a number of medical advances, including surgical stapling, laparoscopic/minimally invasive surgery, electrosurgery, pulse oximetry and mechanical ventilation

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Questions regarding stock holdings  
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